Project Management, advanced

Hands-on course of 2 days - 14h
Ref.: PEG - Price 2024: €1 390 (excl. taxes)

EDUCATIONAL OBJECTIVES
At the end of the training, the trainee will be able to:

Build, present, and justify your project's budget

Incorporate constraints and recommend solutions

Ensure the cohesion and motivation of the project team

Manage conflicts and discrepancies while ensuring a shared vision

Guide stakeholders through periods of change

HANDS-ON WORK
Building and presenting a project budget and the corresponding reporting dashboard. Planning and managing change requests.

THE PROGRAMME
last updated: 04/2022

1) Project budget and profitability
- Building a business case: the expected product or service, its risks, and its benefits.
- Justifying the project's cost: cost of the investment, calculating ROI.
- Reporting expenses: measuring costs the easy way and justifying them.
- Living with evolving forecasts: dealing with changes in needs.
- Dashboards and tracking changes.
Case study : Building and presenting a project budget and the corresponding reporting dashboard. Planning and managing change requests.

2) Timeframes and decisions
- Reconciling realism and adherence to goals, building the project.
- Knowing how to present and defend your project.
- Gradual and adaptive planning.
- Gradually defining feasible, motivational goals, and measuring productivity.
- Tracking deadlines and decisions.
Case study : Adapting a project plan to an external time constraint. Building a phase's schedule. Handling a difficult situation and defending your solution.

3) Leading a team towards the project's goals.
- Accommodating and motivating.
- Conflicts and discrepancies.
- Productivity, quality, time, and convergence.
Case study : Internal and external resources, choice and harmonization. Incorporating a specialist. An observed decline in productivity.

4) Closing the project
- Steps.
- Acceptance in projects, and what is needed to compare the expected functions.
- Closing and ending the project.
- Associating actors with the close of the project.

5) Winning with the company

- The involvement of superiors.
- Sensing real needs: difficulty by users in expressing themselves, misunderstanding of the subject by the project.
- Communicating a vision within the company.
- Managing change: setting up permanent listening for foreseeable deployment difficulties.
- Helping the company learn the results of the project.

Case study : In a case study, the participants will cover real questions asked to the project manager. Their proposals are compared to the rules and recommendations of project management standards.

DATES

REMOTE CLASS
2025 : 13 Mar, 16 Jun, 18 Sep, 27 Nov